



University of Connecticut

Town Hall Meeting

December 12, 2011

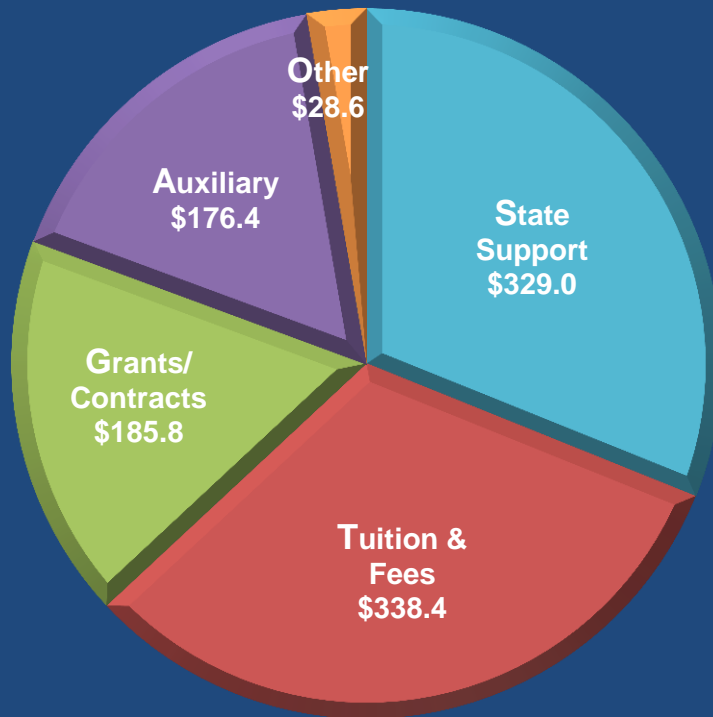
December 15, 2011

UConn: A Connecticut Success Story

- ⦿ The State's unprecedented investment in physical capital has catapulted the University from a third or fourth choice school to a first choice for highly prepared in-state, out-of-state and international students
- ⦿ External research funding increased 46% from FY07 (\$93.1M) to FY11 (\$135.9M)
- ⦿ Recently the University was ranked 19th among public universities nationally according to *U.S. News and World Report*
- ⦿ Without a sustained and long term investment in faculty, these successes are not sustainable nor will the University be able to achieve the full potential possible in its academic and research enterprises

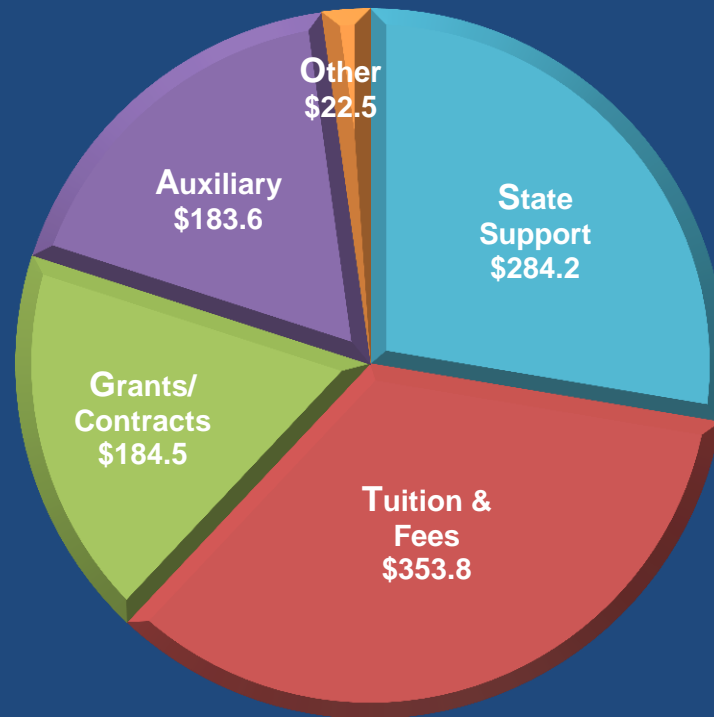
Budget Context-Revenues (\$M)

FY11 Actual: \$1,058.2



- State Support: 31.1%
- Tuition & Fees: 32.0%
- Grants & Contracts: 17.5%
- Auxiliaries: 16.7%
- Other: 2.7%

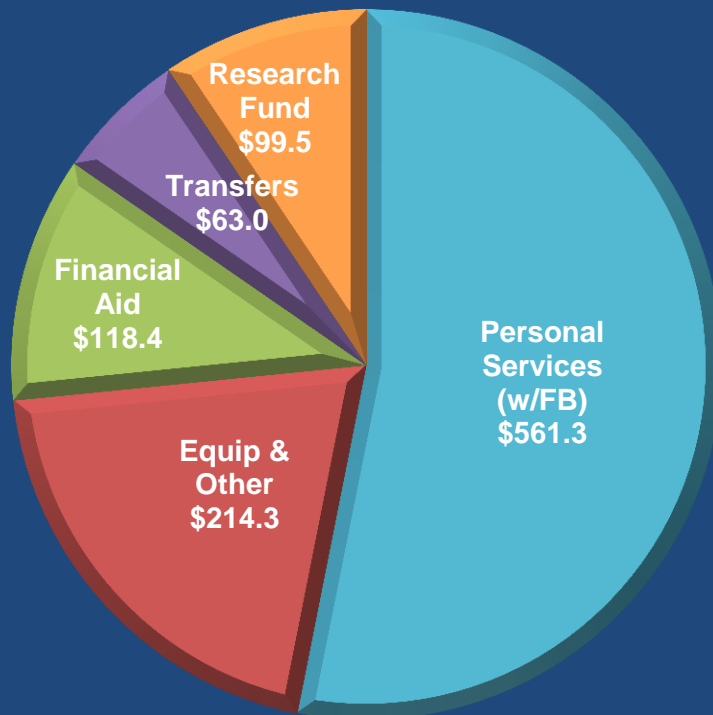
FY12 Budget: \$1,028.6



- State Support: 27.6%
- Tuition & Fees: 34.4%
- Grants & Contracts: 17.9%
- Auxiliaries: 17.9%
- Other: 2.2%

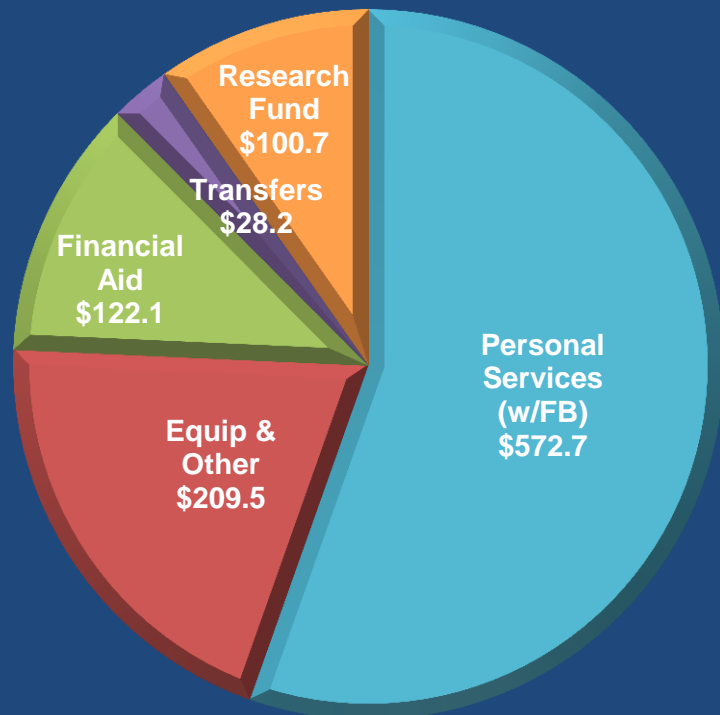
Expenditures (\$M)

FY11 Actual: \$1,056.5



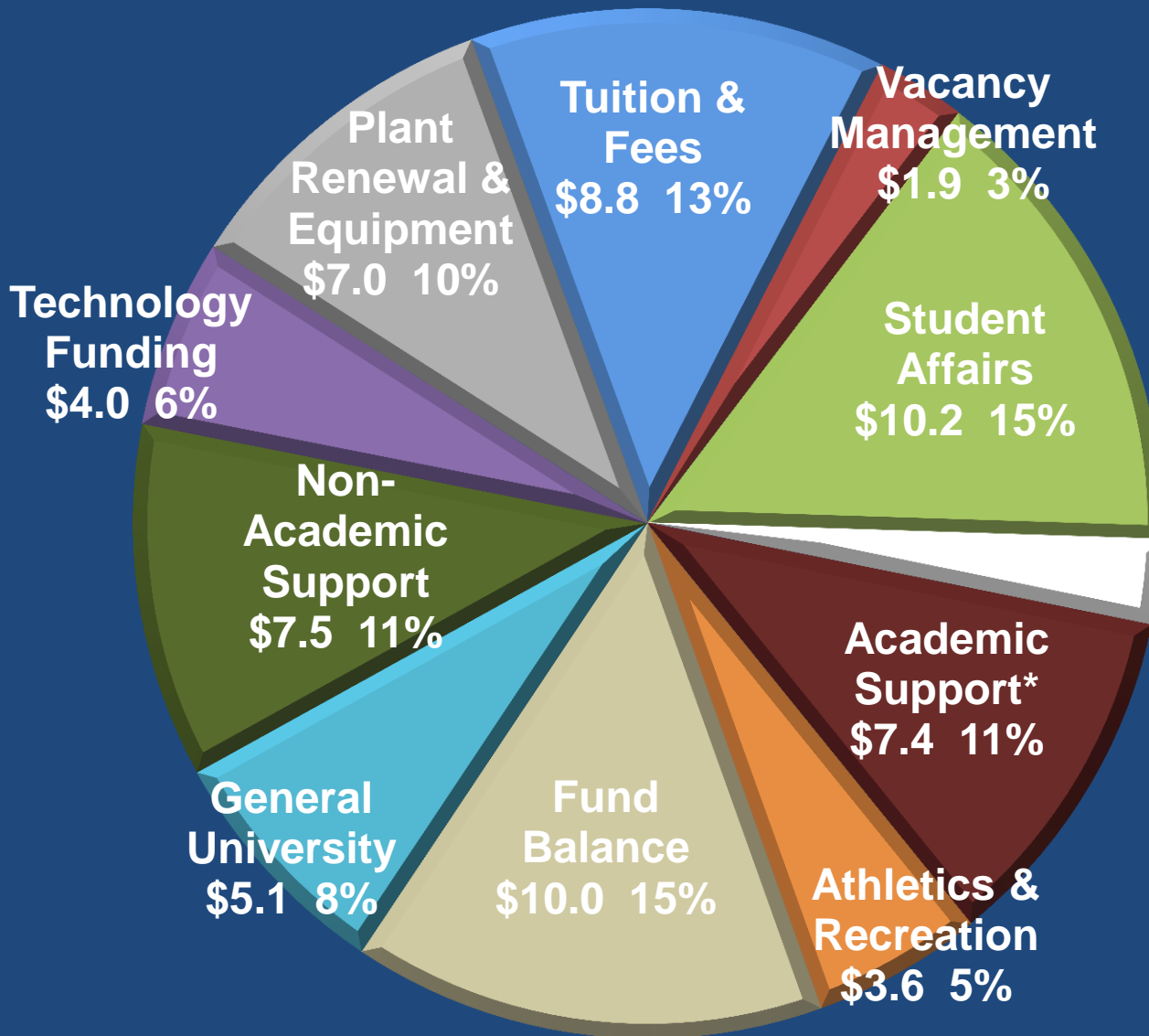
- Personal Services (w/FB): 53.1%
- Equipment & Other: 20.3%
- Financial Aid: 11.2%
- Transfers: 6.0%
- Research Fund: 9.4%

FY12 Budget: \$1,033.2



- Personal Services (w/FB): 55.4%
- Equipment & Other: 20.3%
- Financial Aid: 11.8%
- Transfers: 2.7%
- Research Fund: 9.8%

Actions to Reduce Deficit



Research
\$1.8 3%

*Academic Support was allocated a cut in the amount of \$18.9M. \$7.4M of this cut was realized in FY12 and the balance will be fully implemented in FY13.

Massive Increase in Student Demand for Admission

Fall 2011 compared to fall 1995:

- Freshman Applications increased 164% (10,809 to 28,584)
 - Increased 23% over fall 2010 (1st year of common application)
 - Current year, number of HS seniors specifying SAT scores be sent to UConn up 1/3
 - Current year, number of prospective students at fall open house up 16% since 1997
- Freshman enrollment at Storrs increased 65% (2,021 to 3,327)
- Undergraduate enrollment increased 53% (14,667 to 22,472)
- Students housed at Storrs increased 82% (6,957 to 12,661)
- Undergraduate degrees increased 62% (2,951 to 4,776)

Faculty and Course Availability Have Not Kept Up with Demand

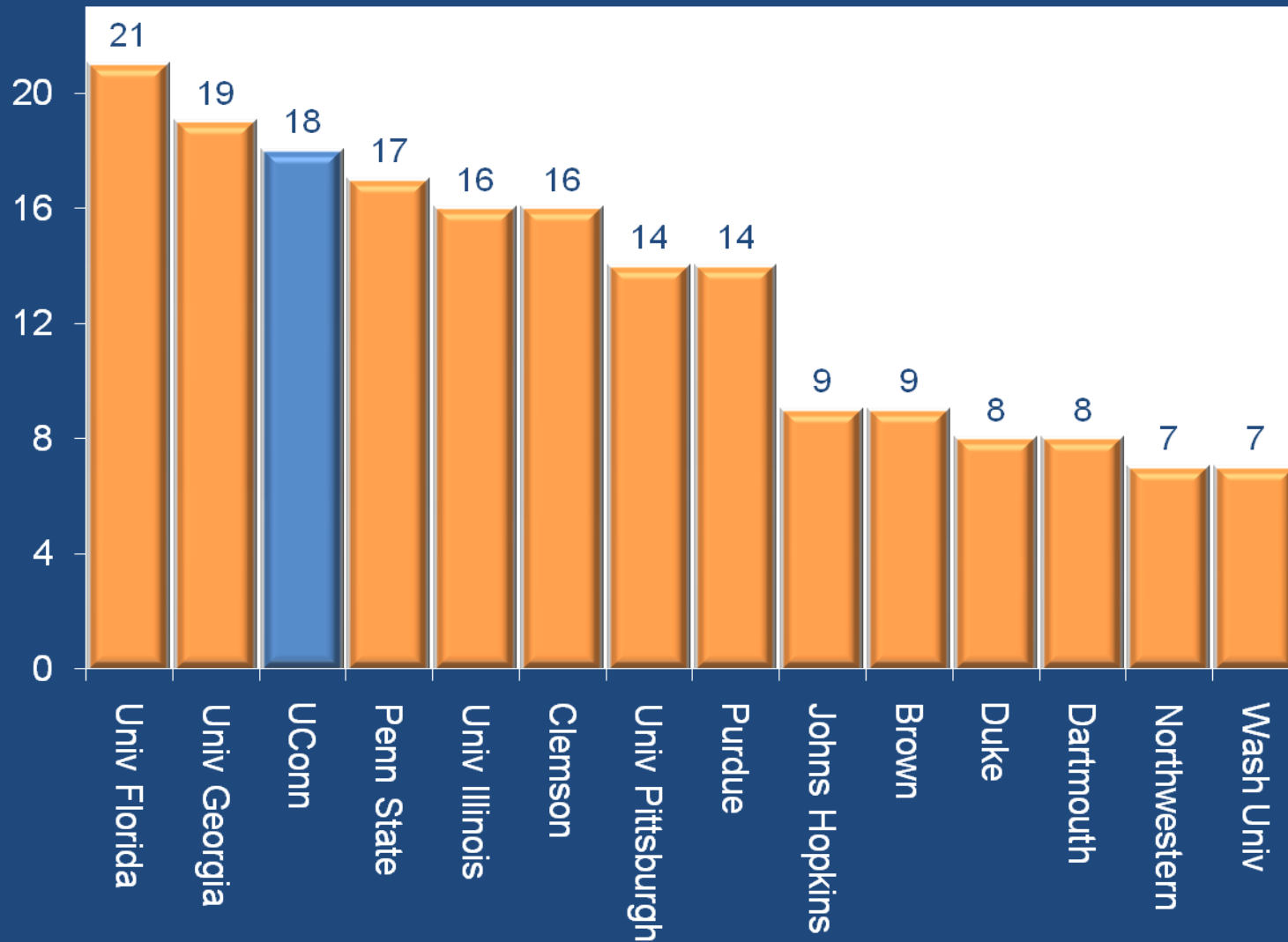
Fall 2011 compared to fall 1995:

- While faculty have only increased 16%, undergraduate enrollment has increased 53%
- Non-faculty staff have increased approximately 13%

	2005	2007	2009	2010	2011	Change
Tenure/Tenure Track	1,004	1,007	989	998	1,022	1.8%
In-Residence	88	109	118	139	126	43.2%
Other Non-Tenure Track	<u>159</u>	<u>178</u>	<u>179</u>	<u>167</u>	<u>182</u>	14.5%
Total Full-Time Faculty	1,251	1,294	1,286	1,304	1,330	6.3%

~ 43 successful new-to-UConn tenure/tenure track searches for Fall 2011

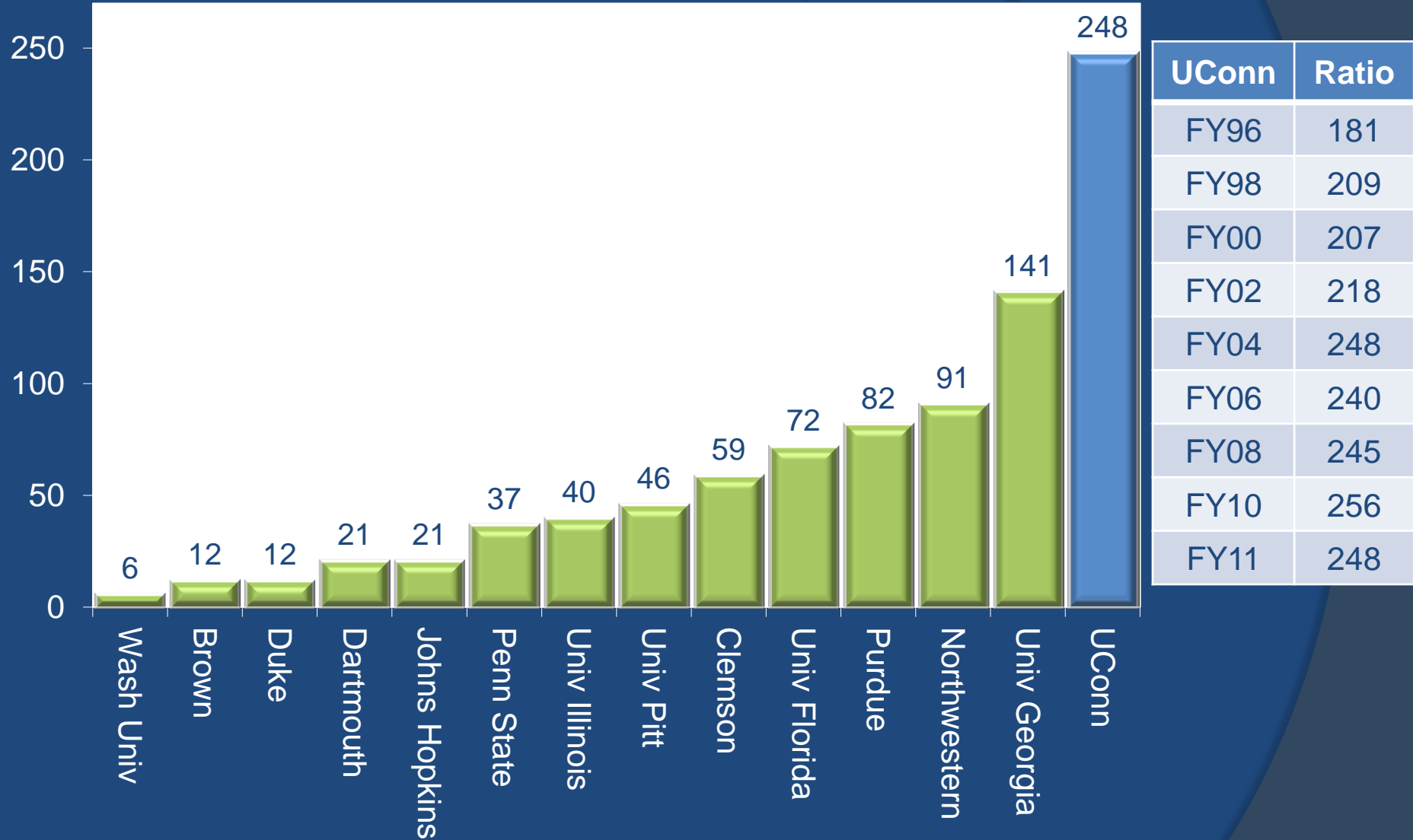
Our Student Faculty Ratio is High and Climbing



UConn	Ratio
FY96	14.2
FY98	14.9
FY00	15.2
FY02	16.6
FY04	18.2
FY06	17.2
FY08	17.0
FY10	17.9
FY11	18.1
FY12 est	18.1

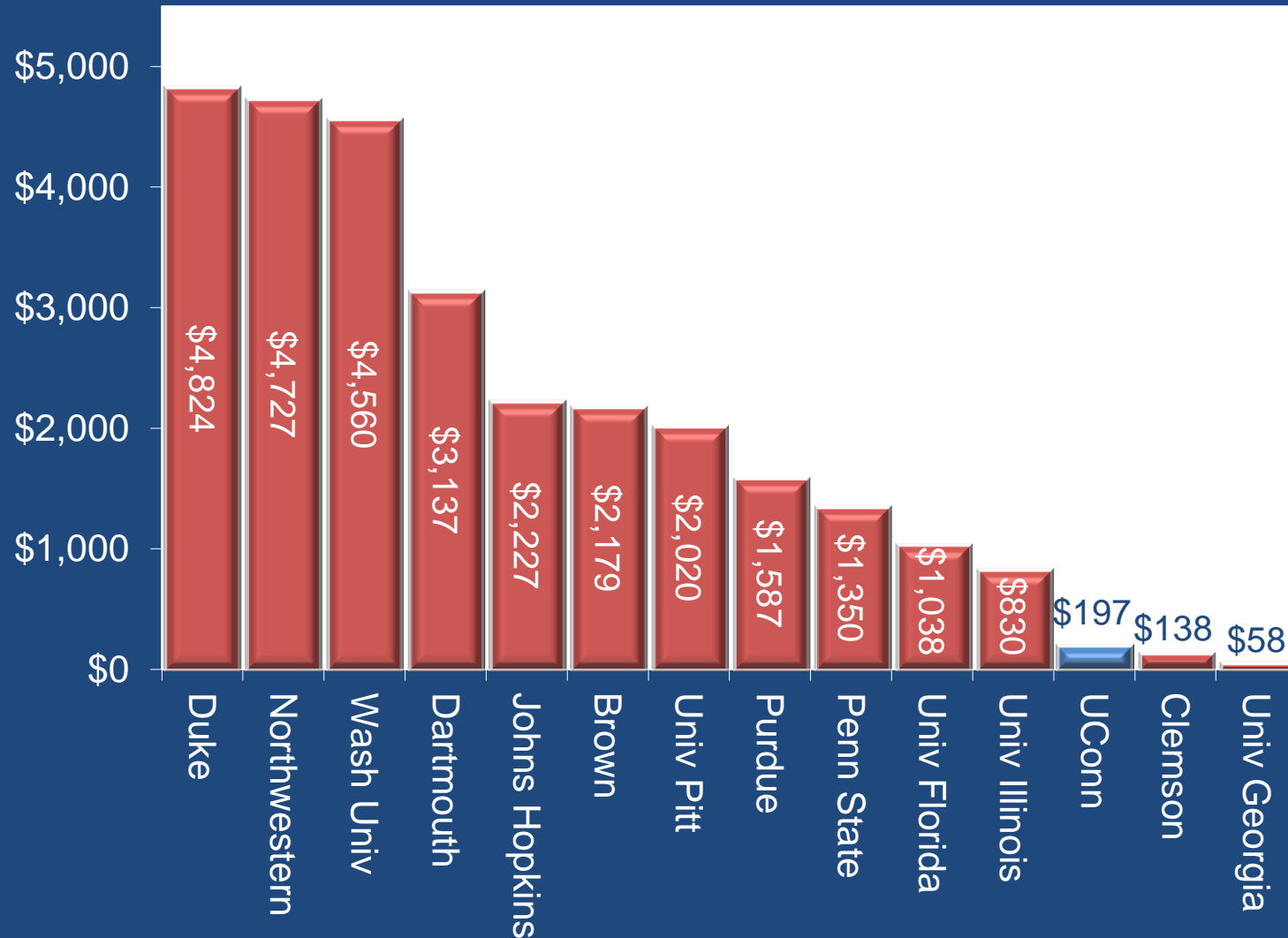
Source: US News & World Report-FY11

We Keep Number of Administrators/Staff as Low as Possible: Student/Manager Ratio



Source: IPEDS-FY11

Need to Grow UConn Unrestricted Endowment



UConn	Endow
FY96	\$54.6
FY00	\$83.7
FY04	\$161.5
FY06	\$217.3
FY08	\$233.0
FY09	\$182.2
FY10	\$197.1
% Change	261%

Source: IPEDS-FY10 (\$M)

State Appropriation as % of Total Revenues is Declining

UConn	%
FY91	50.0%
FY95	43.4%
FY06	35.4%
FY07	35.5%
FY08	35.8%
FY10	32.6%
FY11	31.1%
FY12 est	27.6%

In-State Undergraduate Tuition & Fees FY08-FY12 Increase

UConn	Tuition & Fees	
FY08	\$8,852	5.86%
FY09	\$9,338	5.49%
FY10	\$9,886	5.87%
FY11	\$10,416	5.36%
FY12	\$10,670	2.44%

Public Schools	US News Public Rank	FY11-FY12 Change	FY08-FY12 Change
Washington	10	20.7%	69.6%
UCLA	2	17.7%	80.3%
UC Berkeley	1	17.3%	79.2%
UC Irvine	13	16.8%	73.7%
UC San Diego	8	16.5%	77.6%
UC Santa Barbara	10	16.1%	72.2%
UC Davis	9	15.7%	70.9%
Florida	19	12.1%	67.9%
Georgia Tech	7	10.7%	71.1%
Virginia	2	8.9%	36.2%
Georgia	23	8.4%	68.5%
Pittsburgh	19	8.0%	25.3%
William & Mary	6	7.7%	43.3%
Wisconsin	10	7.6%	34.5%
Minnesota	25	6.7%	31.7%
Michigan	4	6.7%	20.9%
Illinois	13	5.7%	24.3%
North Carolina	5	5.1%	31.2%
Penn State	13	4.8%	24.4%
Purdue	23	4.5%	27.8%
Texas	13	4.0%	27.7%
Ohio State	17	3.3%	12.2%
Clemson	25	3.3%	24.7%
Maryland	17	2.8%	8.6%
UConn	19	2.4%	20.7%
Rutgers	25	1.4%	19.4%
Texas A&M	19	0.4%	14.8%

In-State Tuition & Mandatory Fees for Top 25 Public Universities

Public Schools	US News Public Rank	FY11-FY12 Change	FY08-FY12 Change
Washington	10	10.6%	27.9%
Minnesota	25	9.2%	23.2%
Virginia	2	9.1%	30.5%
North Carolina	5	8.5%	27.9%
UC San Diego	8	8.2%	33.5%
William & Mary	6	6.6%	32.5%
UCLA	2	5.7%	33.4%
Rutgers	25	5.7%	28.0%
UC Irvine	13	5.5%	32.5%
UC Santa Barbara	10	5.4%	32.6%
UC Davis	9	5.4%	32.5%
Wisconsin	10	4.9%	18.6%
Michigan	4	4.9%	20.7%
Maryland	17	4.8%	17.2%
Ohio State	17	4.3%	15.7%
Texas	13	4.1%	32.4%
Pittsburgh	19	3.9%	14.1%
Purdue	23	3.8%	24.4%
Clemson	25	3.8%	30.6%
Georgia Tech	7	3.5%	19.2%
Penn State	13	3.5%	18.4%
Georgia	23	2.7%	33.6%
Illinois	13	2.7%	11.0%
UConn	19	2.6%	21.0%
Florida	19	2.2%	56.6%
UC Berkeley	1	1.1%	33.3%
Texas A&M	19	0.2%	45.8%

Out-of-State Tuition & Mandatory Fees for Top 25 Public Universities

UConn's Affordability

- ⦿ Among the Top 53 Public Universities:

- In-State Tuition & Mandatory Fees

- UConn's 2.4% one-year increase for FY12 is the 3rd lowest
- UConn's FY12 rate of \$10,670 places us in the middle of the pack, as we rank 26th most expensive (up from 15th in FY08)
- UConn's rate increase of 20.5% from FY08-FY12 is the 8th lowest

- Out-of-State Tuition & Mandatory Fees

- UConn's 2.6% one-year increase for FY12 is the 4th lowest
- UConn's FY12 rate of \$27,566 ranks as the 29th most expensive (up from 22nd in FY08)
- UConn's rate increase of 21.0% from FY08-FY12 is the 16th lowest

We Always Take Care of Our Needy Students Regardless of the Price of Tuition

- ◉ Neediest in-state students offered an aid package that meets their direct costs (tuition, fees, room & board)
- ◉ Packages might include a \$5,550 Federal Pell Grant, \$8,900 in state & institutional grants, and \$5,500 in student loans
 - Tuition funded need-based grants increased 32% since FY10
 - Tuition funded need-based grants as a percentage of net tuition revenue is budgeted at 20.2% for FY12 (DHE policy=15%)
 - Tuition funded scholarships increased 26% since FY10
- ◉ Approximately 15,000 students received financial aid packages in FY11
- ◉ Most recent average debt at graduation was \$23,237 compared to ~\$25,000 nationally and default rates were 2.4% compared to 7.0% nationally

Why UConn Costs Often Rise Higher than Inflation

- ⦿ Enhancement of academic experience
- ⦿ Recruitment of prestigious faculty
- ⦿ Expansion of public engagement
- ⦿ Growth in research activities
- ⦿ Focus on economic development
- ⦿ Increased support of student life
- ⦿ Collective bargaining agreements
- ⦿ Continued focus on public safety
- ⦿ Constant facility renovations / improvements

If tuition increase is held at 2.5%
and no additional faculty are hired;
the University projects it will
breakeven*

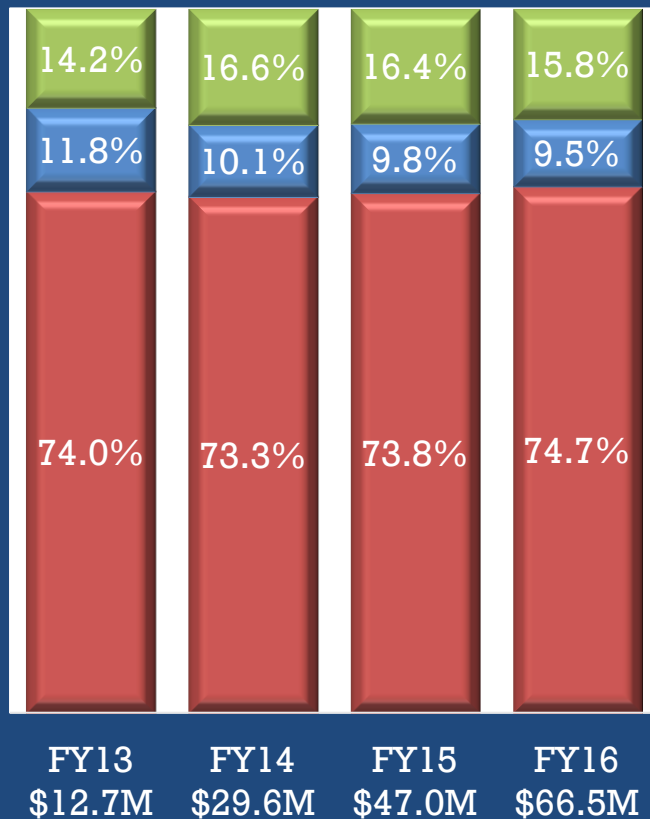
FY	% Tuition Increase	Results
2013	2.5%	\$0.9M Gain
2014	2.5%	\$5.6M Gain
2015	2.5%	\$4.8M Gain
2016	2.5%	\$3.5M Gain

*Assumes that State will fully fund collective bargaining increases in FY14-FY16

Four Year Faculty Hiring Plan*

Option 1

Funding Sources



■ Tuition & Fees
■ State Support
■ Other***

FY	# of Faculty**	Student Faculty Ratio	Tuition Increase	State Approp Increase	Other Sources
13	70	17.1	5.50%	0.5% \$1.0M	\$1.5M
14	90	16.2	5.75%	0.5% \$2.1M	\$3.0M
15	65	15.6	6.00%	0.5% \$3.2M	\$4.5M
16	65	15.0	6.25%	0.5% \$4.4M	\$6.0M

*Assumes that State will fully fund collective bargaining increases in FY14-FY16

**Number of additional faculty this tuition increase enables UConn to hire

***For example: philanthropy, summer and online courses, non-bargaining personnel, shutting down institutes/centers as appropriate, exploring more executive education programs, royalty & patent income, corporate partnerships

Option 1

FY13 – FY16 Proposed Increases for In-State Undergraduate Students

In-State Undergraduate	FY13	FY14	FY15	FY16
Tuition	\$8,712	\$9,216	\$9,768	\$10,368
Other Fees	2,530	2,590	2,676	2,762
Room - Double	6,096	6,278	6,466	6,660
Board - Value Plan	<u>5,044</u>	<u>5,196</u>	<u>5,352</u>	<u>5,512</u>
Total	\$22,382	\$23,280	\$24,262	\$25,302
Increment	\$896	\$898	\$982	\$1,040
Percentage	4.2%	4.0%	4.2%	4.3%

Option 1

FY13 – FY16 Proposed Increases for Out-of-State Undergraduate Students

Out-of-State Undergraduate	FY13	FY14	FY15	FY16
Tuition	\$26,544	\$28,080	\$29,760	\$31,608
Other Fees	2,530	2,590	2,676	2,762
Room - Double	6,096	6,278	6,466	6,660
Board - Value Plan	<u>5,044</u>	<u>5,196</u>	<u>5,352</u>	<u>5,512</u>
Total	\$40,214	\$42,144	\$44,254	\$46,542
Increment	\$1,832	\$1,930	\$2,110	\$2,288
Percentage	4.8%	4.8%	5.0%	5.2%

Option 1

FY13 – FY16 Proposed Increases for In-State Graduate Students

In-State Graduate	FY13	FY14	FY15	FY16
Tuition	\$10,782	\$11,394	\$12,078	\$12,834
Other Fees	2,004	2,046	2,114	2,182
Room	7,250	7,540	7,842	8,156
Board - Value Plan	<u>5,044</u>	<u>5,196</u>	<u>5,352</u>	<u>5,512</u>
Total	\$25,080	\$26,176	\$27,386	\$28,684
Increment	\$1,080	\$1,096	\$1,210	\$1,298
Percentage	4.5%	4.4%	4.6%	4.7%

Option 1

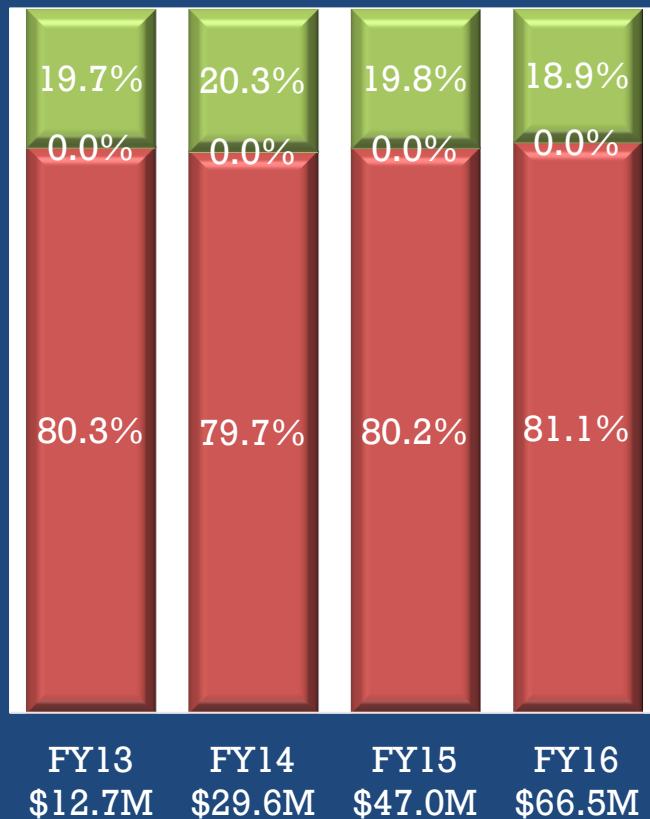
FY13 – FY16 Proposed Increases for Out-of-State Graduate Students

Out-of-State Graduate	FY13	FY14	FY15	FY16
Tuition	\$27,990	\$29,592	\$31,356	\$33,300
Other Fees	2,004	2,046	2,114	2,182
Room	7,250	7,540	7,842	8,156
Board - Value Plan	<u>5,044</u>	<u>5,196</u>	<u>5,352</u>	<u>5,512</u>
Total	\$42,288	\$44,374	\$46,664	\$49,150
Increment	\$1,980	\$2,086	\$2,290	\$2,486
Percentage	4.9%	4.9%	5.2%	5.3%

Four Year Faculty Hiring Plan*

Option 2

Funding Sources



■ Tuition & Fees
■ State Support
■ Other***

FY	# of Faculty**	Student Faculty Ratio	Tuition Increase	State Approp Increase	Other Sources
13	70	17.1	6.00%	\$0	\$1.5M
14	90	16.2	6.25%	\$0	\$3.0M
15	65	15.6	6.50%	\$0	\$4.5M
16	65	15.0	6.75%	\$0	\$6.0M

*Assumes that State will fully fund collective bargaining increases in FY14-FY16

**Number of additional faculty this tuition increase enables UConn to hire

***For example: philanthropy, summer and online courses, non-bargaining personnel, shutting down institutes/centers as appropriate, exploring more executive education programs, royalty & patent income, corporate partnerships

Option 2

FY13 – FY16 Proposed Increases for In-State Undergraduate Students

In-State Undergraduate	FY13	FY14	FY15	FY16
Tuition	\$8,760	\$9,312	\$9,912	\$10,584
Other Fees	2,530	2,590	2,676	2,762
Room - Double	6,096	6,278	6,466	6,660
Board - Value Plan	<u>5,044</u>	<u>5,196</u>	<u>5,352</u>	<u>5,512</u>
Total	\$22,430	\$23,376	\$24,406	\$25,518
Increment	\$944	\$946	\$1,030	\$1,112
Percentage	4.4%	4.2%	4.4%	4.6%

Option 2

FY13 – FY16 Proposed Increases for Out-of-State Undergraduate Students

Out-of-State Undergraduate	FY13	FY14	FY15	FY16
Tuition	\$26,640	\$28,296	\$30,120	\$32,136
Other Fees	2,530	2,590	2,676	2,762
Room - Double	6,096	6,278	6,466	6,660
Board - Value Plan	<u>5,044</u>	<u>5,196</u>	<u>5,352</u>	<u>5,512</u>
Total	\$40,310	\$42,360	\$44,614	\$47,070
Increment	\$1,928	\$2,050	\$2,254	\$2,456
Percentage	5.0%	5.1%	5.3%	5.5%

Option 2

FY13 – FY16 Proposed Increases for In-State Graduate Students

In-State Graduate	FY13	FY14	FY15	FY16
Tuition	\$10,836	\$11,520	\$12,276	\$13,104
Other Fees	2,004	2,046	2,114	2,182
Room	7,250	7,540	7,842	8,156
Board - Value Plan	<u>5,044</u>	<u>5,196</u>	<u>5,352</u>	<u>5,512</u>
Total	\$25,134	\$26,302	\$27,584	\$28,954
Increment	\$1,134	\$1,168	\$1,282	\$1,370
Percentage	4.7%	4.7%	4.9%	5.0%

Option 2

FY13 – FY16 Proposed Increases for Out-of-State Graduate Students

Out-of-State Graduate	FY13	FY14	FY15	FY16
Tuition	\$28,116	\$29,880	\$31,824	\$33,966
Other Fees	2,004	2,046	2,114	2,182
Room	7,250	7,540	7,842	8,156
Board - Value Plan	<u>5,044</u>	<u>5,196</u>	<u>5,352</u>	<u>5,512</u>
Total	\$42,414	\$44,662	\$47,132	\$49,816
Increment	\$2,106	\$2,248	\$2,470	\$2,684
Percentage	5.2%	5.3%	5.5%	5.7%